[Translation for Reference Purpose Only]

Established as of March 14, 2022

## **Criteria for Independence of Outside Officers**

MUGEN ESTATE Co., Ltd.

MUGEN ESTATE Co., Ltd. (hereinafter, the "Company".) has a policy regarding the independence of outside directors and outside audit & supervisory board members, the Company selects independent officers from among people who meet the requirements for outside directors or outside audit & supervisory board members prescribed in the Companies Act and who do not meet any of the following criteria regarding independence:

- 1. Person who executes the business<sup>\*1</sup> of the Company, its subsidiaries, etc. (hereinafter, the "Group")
- 2. Major shareholder<sup>\*2</sup> of the Company or person who executes the business of the major shareholder
- 3. Entity of which the Group is a major shareholder or person who executes the business of the said entity
- 4. Person or entity a major business partner of whom is the Group<sup>\*3</sup> or person who executes the business of the said person or entity
- 5. Person or entity that is a major business partner of the Group<sup>\*4</sup> or person who executes the business of the said person or entity
- 6. Major lender of the Group<sup>\*5</sup> or person who executes the business of the said lender
- 7. Person who receives donations from the Group in an amount exceeding a certain amount<sup>\*6</sup>
- 8. Person who belongs to an audit corporation that serves as the Group's accounting auditor
- 9. Person who belongs to a law firm, audit corporation, tax accountant corporation, or consulting firm, etc., association or other group that receives a large amount of money or other property benefits from the Group
- 10. Consultant, certified public accountant, or legal specialist, etc. who receives a large amount of money or other property benefits from the Group in addition to officer compensation<sup>\*7</sup>
- 11. In a case where a person who executes the business of the Group concurrently serves as an outside officer of another company, another person who executes the business of that company
- 12. Person who fell under any of Items 2 to 11 above in the past three years
- 13. The spouse or relative within the second degree of kinship of the persons meeting any of Items 1 to 12 above
- <sup>\*1.</sup> Person who executes business shall mean an executive director or executive officer of a corporation, etc. and other persons and employees with similar positions who execute the business of the corporation.
- \*2. Major shareholder means a person who directly or indirectly holds 10% or more of the total voting rights.
- \*<sup>3.</sup> Person or entity a major business partner of whom is the Group means a person or an entity who conducted transactions with the Group in the most recent business year in an amount exceeding 2% of the consolidated sales of the person or the entity.
- <sup>\*4.</sup> Person or entity that is a major business partner of the Group means a person or an entity

who conducted transactions with the Group in the most recent business year in an amount exceeding 2% of the consolidated sales of the Group.

- \*5. Major lender of the Group means a person or an entity that the Group's borrowing amount from them in the most recent business year exceeds 2% of the consolidated total assets of the Group.
- \*6. Person who receives donations from the Group in an amount exceeding a certain amount means a person or an entity that received donations or subsidies in the past three business years in an amount exceeding an average of 10 million yen per year; provided, however, if the said person is a corporation, association or other group, this means a person who belongs to such a group that receives donations in an amount exceeding 30% of the total expenses of the group.
- \*7. Consultant, certified public accountant, or legal specialist, etc. who receives a large amount of money or other property benefits from the Group in addition to officer compensation means a person who receives assets in an amount exceeding 10 million yen in addition to officer compensation in the most recent business year; provided, however, if the said person is a corporation, association or other group, this means a person who belongs to such a group that receives money or other property benefits in an amount exceeding 2% of the consolidated net sales or total revenue of the group.